		_	CBFRR	Material Operating Expense Revenue Requirement (MOERR)	Operating Expense Revenue Requirment (NOERR) <sup>6</sup>	1.0 Debt Service Revenue Requirement (1.0 DSRR) <sup>1</sup>	0.1 Debt Service Reveue Requirement (0.1 DSRR)	Total RSF Funds Required	Available RSF funds on 12/31/2018
	Re	venue Requirement <sup>2</sup> -	\$ 7,729,032	\$ 19,916,041	\$ 587,517	\$ 6,999,023	\$ 699,902		
	Perc	entage of Revenues -	21.51%	55.43%	1.64%	19.48%	1.95%		
	1	Year coverage -				\$ 180,582			
Inflation @ 3.5%		Years coverage -	· · · · · ·	\$ 5,782,321		\$ 541,747	\$-		
	Calculated Rate Stabilization Fund by Revenue Ca			\$ 6,360,000	No Stabilization Fund	\$ 600,000	No Stabilization Fund	\$ 7,620,000	\$ 2,199,352
	Calculated Rate Stabilization Fund by Revenue C			\$ 1,320,000		\$ 200,000		\$ 1,740,000	
	•	biliation Fund levels <sup>8</sup> -		\$ 3,120,000		\$ 400,000		\$ 3,920,000	
	Based on largest variance f	rom five year ave of -	4.62%						
	Г	2014 PWW Billed	2015 PWW Billed	2016 PWW Billed	2017 PWW Billed	2018 PWW Billed			
	Revenue Type							Calcuation o	f MOER RSF
Total Volumetric Charges, includes Unbilled water sal	<b>Revenue Type</b> les, Unbilled/and Billed Recoupment and abatements \$	Revenue	Revenue	Revenue	Revenue	Revenue		Calcuation o	
<b>–</b> 1	les, Unbilled/and Billed Recoupment and abatements	<b>Revenue</b> 15,340,557	Revenue           \$         16,357,423	Revenue           \$         17,011,648	Revenue           \$ 15,457,194	Revenue           \$         17,516,995	Yr 1 -	Inflation	Revenue Shortfall
<b>–</b> 1	les, Unbilled/and Billed Recoupment and abatements \$ arge (fixed) includes fixed portion of special contracts \$	<b>Revenue</b> 15,340,557 8,243,956	Revenue           \$         16,357,423           \$         8,429,316	Revenue           \$         17,011,648           \$         8,672,702	Revenue           \$         15,457,194           \$         8,766,739	Revenue           \$         17,516,995           \$         9,437,913		Inflation           \$         692,370	Revenue Shortfall\$510,397
<b>–</b> 1	les, Unbilled/and Billed Recoupment and abatements	Revenue 15,340,557 8,243,956 109,727	Revenue           \$         16,357,423           \$         8,429,316           \$         367,548	Revenue           \$         17,011,648           \$         8,672,702           \$         711,119	Revenue           \$         15,457,194           \$         8,766,739           \$         705,661	Revenue           \$         17,516,995           \$         9,437,913           \$         -	Yr 1 - Yr 2 - Yr 3 -	Inflation	Revenue Shortfall           \$         510,397           \$         510,276
<b>–</b> 1	les, Unbilled/and Billed Recoupment and abatements \$ arge (fixed) includes fixed portion of special contracts \$ WICA/QCPAC revenues \$	<b>Revenue</b> 15,340,557 8,243,956	Revenue           \$         16,357,423           \$         8,429,316           \$         367,548           \$         1,058,281	Revenue           \$         17,011,648           \$         8,672,702           \$         711,119           \$         1,068,586	Revenue           \$         15,457,194           \$         8,766,739           \$         705,661           \$         1,089,205	Revenue           \$         17,516,995           \$         9,437,913           \$         -           \$         1,210,960	Yr 2 -	Inflation           \$         692,370           \$         1,408,808	Revenue Shortfall           \$         510,397           \$         510,276           \$         510,150
<b>–</b> 1	les, Unbilled/and Billed Recoupment and abatements \$ arge (fixed) includes fixed portion of special contracts \$ WICA/QCPAC revenues \$ Total Private Fire Protection Charges (fixed) \$	Revenue 15,340,557 8,243,956 109,727 1,039,276 3,060,346	Revenue           \$         16,357,423           \$         8,429,316           \$         367,548           \$         1,058,281           \$         3,075,100	Revenue           \$         17,011,648           \$         8,672,702           \$         711,119           \$         1,068,586           \$         3,082,703	Revenue           \$         15,457,194           \$         8,766,739           \$         705,661           \$         1,089,205           \$         3,116,640	Revenue           \$         17,516,995           \$         9,437,913           \$         -           \$         1,210,960           \$         3,442,774	Yr 2 -	Inflation           \$         692,370           \$         1,408,808           \$         2,150,321	Revenue Shortfall           \$         510,397           \$         510,276           \$         510,150           \$         1,530,822
<b>–</b> 1	les, Unbilled/and Billed Recoupment and abatements \$ arge (fixed) includes fixed portion of special contracts \$ WICA/QCPAC revenues \$ Total Private Fire Protection Charges (fixed) \$ Total Municipal Fire Proection Charges (fixed) \$	Revenue 15,340,557 8,243,956 109,727 1,039,276 3,060,346	Revenue           \$         16,357,423           \$         8,429,316           \$         367,548           \$         1,058,281           \$         3,075,100	Revenue           \$         17,011,648           \$         8,672,702           \$         711,119           \$         1,068,586           \$         3,082,703	Revenue           \$         15,457,194           \$         8,766,739           \$         705,661           \$         1,089,205           \$         3,116,640	Revenue           \$         17,516,995           \$         9,437,913           \$         -           \$         1,210,960           \$         3,442,774	Yr 2 -	Inflation           \$         692,370           \$         1,408,808           \$         2,150,321           \$         4,251,499	Revenue Shortfall           \$         510,397           \$         510,276           \$         510,150           \$         1,530,822
<b>–</b> 1	les, Unbilled/and Billed Recoupment and abatements arge (fixed) includes fixed portion of special contracts WICA/QCPAC revenues Total Private Fire Protection Charges (fixed) Total Municipal Fire Proection Charges (fixed) Total Billed Revenue	Revenue           15,340,557           8,243,956           109,727           1,039,276           3,060,346           27,793,862	Revenue           \$         16,357,423           \$         8,429,316           \$         367,548           \$         1,058,281           \$         3,075,100           \$         29,287,668	Revenue           \$         17,011,648           \$         8,672,702           \$         711,119           \$         1,068,586           \$         3,082,703           \$         30,546,758	Revenue           \$         15,457,194           \$         8,766,739           \$         705,661           \$         1,089,205           \$         3,116,640           \$         29,135,439	Revenue           \$         17,516,995           \$         9,437,913           \$         -           \$         1,210,960           \$         3,442,774           \$         31,608,641	Yr 2 -	Inflation           \$         692,370           \$         1,408,808           \$         2,150,321           \$         4,251,499	Revenue Shortfall           \$         510,397           \$         510,276           \$         510,150           \$         1,530,822
Total Meter Cha	les, Unbilled/and Billed Recoupment and abatements arge (fixed) includes fixed portion of special contracts WICA/QCPAC revenues Total Private Fire Protection Charges (fixed) Total Municipal Fire Proection Charges (fixed) Total Billed Revenue % of Revenues that are variable	Revenue           15,340,557           8,243,956           109,727           1,039,276           3,060,346           27,793,862           55.2%	Revenue           \$         16,357,423           \$         8,429,316           \$         367,548           \$         1,058,281           \$         3,075,100           \$         29,287,668           \$         55.9%	Revenue           \$         17,011,648           \$         8,672,702           \$         711,119           \$         1,068,586           \$         3,082,703           \$         30,546,758           \$         55.7%	Revenue           \$         15,457,194           \$         8,766,739           \$         705,661           \$         1,089,205           \$         3,116,640           \$         29,135,439           \$         55.2%	Revenue           \$         17,516,995           \$         9,437,913           \$         -           \$         1,210,960           \$         3,442,774           \$         31,608,641           55.4%	Yr 2 -	Inflation           \$         692,370           \$         1,408,808           \$         2,150,321           \$         4,251,499	Revenue Shortfall           \$         510,397           \$         510,276           \$         510,150           \$         1,530,822

Expense Type	2014 PWW Actual Variable Expenses	2015 PWW Actual Variable Expenses	2016 PWW Actual Variable Expenses	2017 PWW Actual Variable Expenses	2018 PWW Actual Variable Expenses
	•	•	•	•	•
Purchased Water	\$ 393,060	\$ 462,177		. ,	\$ 472,407
Electric	\$ 898,211	\$ 1,164,461	\$ 1,264,668	\$ 1,053,878	\$ 1,152,305
Chemicals	\$ 696,650	\$ 668,919	\$ 703,435	\$ 765,438	\$ 898,982
Sludge Disposal	\$ 303,057	\$ 316,654	\$ 348,455	\$ 385,873	\$ 378,140
Total Variable Costs	\$ 2,290,978	\$ 2,612,211	\$ 2,798,286	\$ 2,642,853	\$ 2,901,834
Variable Expenses as a Percent of Total Revenues	8.2%	8.9%	9.2%	9.1%	9.2%

Annual Metered Sales (CCF) Percentage Variance between Current and High Consumption Year	<b>by PWW</b> 4,988,184	<b>by PWW</b> 5,349,169	by PWW	by PWW	by PWW
	4,988,184	5 3/10 160			
Percentage Variance between Current and High Consumption Year		5,545,105	5,802,664	5,056,592	5,242,264
	-16.33%	-8.48%	0.00%	-14.75%	-10.69%
Average Consumption (CCF) over the past five years	5,287,775				
Average Consumption (CCF) over the past five years, excluding 2016 consumption <sup>7</sup>	5,218,620				
Variance between current and 5 Yr Ave Consumption	-6.01%	1.15%	8.87%	-4.57%	-0.87%
Variance between current and 5 Yr Ave Consumption, excluding 2016 Consumption	-4.62%	2.44%	10.07%	-3.20%	0.45%
Largest percentage reduction in volumetric sales at	PWW of	4.62%	over the past five years f	rom the five year averag	e of volumetric sales exc
Results in a Revenue loss of based on 5 year average sales less 2016 \$	882,357	based on current perma	nent rate of	\$ 3.66	per CCF
Results in an Operating Expense reduction of <u>\$</u>	134,054	based on 2018 variable o			
Results in an Operating Income reduction of \$	748,303				

No

1.10 per Sch A of 1604.06 schedules 1. Based on Debt Service Multiplier of

2. Revenue requirements per Sch A Perm-Modified of 1604.06 schedules

3. Requested Rate Stabilization fund for Operating Expense and P & I Coverage each have a contingency	of 10%	safe	ety factor
<ol> <li>PWW share of the \$5,000,000 RSF for distribution to the RSF, MOERSF and the P&amp;IRSF is<sup>5</sup></li> <li>Calculation of RSF Pecentage based on Revenue requirements from DW13-126, 13-128 and 13-130</li> </ol>	78.33%	bas	sed on % of PW
	PWW Revenue Requirmen	t-\$	27,689

PEU Revenue Requirement - \$ PAC Revenue Requirement - \$

Total Utility Revenue Requirement - \$

6. For Calculation of Operating Expense Requirement see Exhibit 1.1

7. Inclusive of pro forma to Hudson and Pennichuck East Usage due to the PWW-PEU interconnect - See 1604.06 Schedule 1C

2 years of coverage for the MOERR and 1.0 DSRR RSF. The residual of the PWW SRF funds of 8. Request rate stabilization fund levels based on

# DLW Exhibit 1

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cluding 2016

PWW revenues (2012 Case) to % of all three regulated utilities revenues (2012 Cases) or

589,214 per DW13-130 Settlement Agreement

6,913,261 per DW13-126 Settlement Agreement

745,186 per DW13-128 Settlement Agreement

35,347,661

\$ 3,920,000 shall be used to fund the CBFRR RSF

3,920,000 \$

#### Pennichuck Water Works, Inc. Accounts Excluded From MOERR DW 19-084

														_	2018 Totals
921002	SENIOR MANAGEMENT VEHICLES	165.33	-	154.01	199.91	1,462.15	563.18	136.13	202.31	-	259.43	231.32	-	3,373.77	3,373.77
921003	SENIOR MGMT - FUEL PURCHASED	268.27	290.78	581.48	292.31	-	29.40	460.43	518.38	478.78	401.56	412.62	352.66	4,086.67	4,086.67
921004	SENIOR MGMT-VEH REGISTRATION	-	-	-	-	-	-	-	-	990.60	-	-	-	990.60	990.60
923000	OUTSIDE SERVICES	26,089.44	52,203.05	18,573.97	35,287.99	39,854.29	44,858.22	23,959.26	20,603.55	22,444.81	47,134.61	24,067.78	30,282.72	385,359.69	385,359.69
926001	OFFICER'S LIFE INSURANCE	386.19	386.19	386.19	386.19	386.19	386.19	386.19	386.19	2,055.19	386.19	386.19	386.19	6,303.28	6,303.28
926500	MISC EMPLOYEE BENEFITS	4,364.64	1,732.33	1,830.57	1,310.04	365.44	2,627.19	720.54	(7,570.39)	1,452.24	1,883.76	2,924.33	(2,881.77)	8,758.92	8,758.92
926501	MISC EMPLOYEE BENEFITS-WELLNESS	-	-	630.70	(1,105.00)	6,715.00	(1,056.52)	(282.08)	(2,770.73)	853.41	(1,109.16)	10.00	1,485.76	3,371.38	3,371.38
926502	MISC EMPLOYEE BENEFITS-ACTIVITIES	-	-	-	-	-	-	-	948.43	354.49	3,102.63	2,500.00	4,768.88	11,674.43	11,674.43
926505	EMPLOYEE RELATIONS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
926600	TUITION REIMBURSEMENTS	6,510.00	-	2,972.84	-	4,088.37	976.85	3,801.00	-	99.70	5,642.87	1,476.90	6,677.77	32,246.30	32,246.30
926610	TRAINING EDUCATIONAL SEMINARS	1,567.61	1,289.42	2,814.75	3,871.50	2,598.33	6,589.29	484.01	508.27	(2,002.23)	3,233.92	4,340.47	5,313.95	30,609.29	30,609.29
930100	MEETINGS & CONVENTIONS	915.00	5,299.70	5,343.92	5,644.97	526.53	273.33	908.96	33.33	13,381.78	659.00	1,496.66	841.61	35,324.79	35,324.79
930101	MEMBERSHIPS	3,833.91	3,698.91	139.98	4,262.29	3,829.66	3,857.62	2,463.42	3,159.92	2,524.71	2,042.72	3,308.76	2,467.63	35,589.53	35,589.53
930200	PUBLIC RELATIONS	-	429.65	913.96	2,681.64	5,989.22	13,011.91	887.53	535.24	-	443.57	372.60	359.64	25,624.96	25,624.96
930300	MEALS	390.09	610.33	398.83	282.21	411.20	147.01	291.72	396.51	122.94	742.99	382.58	26.93	4,203.34	4,203.34
930410	CHARITABLE CONTRIBUTIONS	-	-	-	-	-	-	-	-	-	-	-	-		-
	Total of Non RSF backed O&M Expenses													_	587,516.95

## DLW Exhibit 1

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Test Year

### Pennichuck Water Works, Inc. MOES Calculation for 2017-2018 DW19-084

	Account Number	DW16-806 Approved Expenses	Change from DW16-896 to actual 2017 expenses	Twelve Months 12/31/17	Change from DW16-806 to actual 2018 expenses	Twelve Months 12/31/18	Reasons for substantia Operating expenses o expenses.
Operating Expenses							-
Production Expenses	926.7	4,401,686	170,158	4,571,844	672,823	5,074,509	2/3 of increase is slud
Transmission & Distribution Expenses	926,950	1,852,190	315,886	2,168,076	996,149	2,848,339	Gates, Meter labor - O
Engineering Expense	660 to 662	1,110,550	58,810	1,169,360	177,197	1,287,747	AM - Capital to Main
Customer Acct & Collection Exp	902 to 904	466,994	(19,105)	447,889	22,796	489,789	
Administrative & General Expense	920 to 950	6,896,887	144,008	7,040,895	683,484	7,580,371	New employees, CS, A
Inter Div Management Fee	930	(2,526,222)	(532,213)	(3,058,435)	(761,841)	(3,288,063)	
Amortization Expense	407	(207,365)	352,807	145,442	342,031	134,666	elimination of deferre
Property Taxes	408.1	\$4,837,381	(283,616)	4,553,766	(398,606)	4,438,775	
Payroll Taxes	408.1	\$615,326	41,605	656,931	82,761	698,087	New employees, CS, A
PWW share of Corporate Federal and State Imcome Tax	409 to 410	140,149	(38,263)	101,886	(39,129)	101,021	
Total O <sub>F</sub>	erating Expenses -	17,587,575	210,077	17,797,653	1,777,665	19,365,241	-
Cumlative Increase in Operating Exp Year over appro	ved DW16-806 Exp-			1.19%		10.11%	
MOES percentage increase sought based on DW16-806	approved revenues -			0.67%		5.64%	)
QCPAC Pe	rcentage increases -			1.69%		4.06%	)
Combined MOES and	<b>QCPAC</b> Increases -			2.36%	-	9.70%	-
				Net increase in	2018 over 2017 -	7.35%	,
Notes: 1. Approved 16-806 Revenue Requirement -	\$ 31,496,787						

2. 2018 projected increase of

9.70% is cumulative and inclusive of 2017 increase of

2.36%

3. Increases would typically occur about 4 months after the close of the previous year.

ntial increase in 2018 s over 2017 operating

ludge disposal and purchased water - Cap to Main labor int labor

S, Acct

rred credit for return of RSF

S, Acct, Eng